

Annex 10: Risk Log

Risk	Significance	Probability	Mitigation
The programme funding gap is unable to be filled.	Project is unable to be implemented at scale.	Medium-Low	The programme team has begun building a pipeline of diverse donors and investors (already raising US\$ 7 million in non-core funding). Developing clear value propositions for a range of donors / investors will strategically position the project and support fundraising.
SHIFT does not lead to impact beyond the programme timeline.	The programme outcomes are unsustainable.	Medium-Low	The programme is developed in a modular approach and a results based monitoring and evaluation framework. The project will be implemented modularly and periodically readjusted based on project and institutional lessons learned, in order to ensure significant results are achieved.
The innovation and scale funds do not lead to impact beyond the project.	The programme outcomes are unsustainable.	Medium	Exit strategies are built into each investment and close monitoring will help identify failures early on in order to exit interventions which are found not to be working and understanding the reasons for why they failed or were unsustainable, to enable the programme to adjust its strategy and refocus. Because the programme is implemented in a modular approach Challenge Fund projects will be monitored beyond their close, in order to ensure long-term sustainability and make adjustments to future Challenge Fund rounds if necessary.
The local context does not generate a significant amount of innovation or demand.	The Fund Facility is unable to produce significant results which contribution to financial inclusion.	Medium	Pipelines will be developed by working with incubators and encouraging banks to build consortiums of projects, entrepreneurs and incubators
The Learning and Skills Development Portal does not generate sufficient content contribution and	The Learning and Skills Development Portal will not contain sufficient up-to-date content and will become obsolete. FSPs and	Medium	SHIFT will aim to develop partnerships with innovators and/or existing platforms to build on and enhance existing content, as well as develop new content and tools. In order to gain high quality content, survey, social marketing campaigns and incentives will

<p>is not sustained beyond the duration of the project.</p>	<p>TSPs will continue training in the bricks and motor approach.</p>		<p>be provided to key content contributors through co-branding and small grants. Partnerships with ICT mentor specialists in the region will also be developed to institutionalize the use of ICT tools within FSPs and TSPs. Full management of the platform will be handed over to relevant partners upon the close of the project.</p>
<p>The data that is collected and analysis is not properly disseminated, or understood and used correctly.</p>	<p>The Data and Analysis Hub does not properly support the evidence based investment and/or policy decisions of its users.</p>	<p>Low</p>	<p>The Data and Analysis output is designed to be cross-cutting and will act as the main communications and dissemination tool of the SHIFT programme. The Hub will support the training of national statistics offices/research centres to undertake research and provide quality control and overall management of the research process undertaken by national counterparts to ensure accuracy, quality analysis and clear messaging in research pieces produced.</p>